

GRIFFITH GOLF CLUB
CO-OPERATIVE SOCIETY LIMITED



Griffith
Golf Club

Annual Report

For the year ended December 31, 2019

GRIFFITH GOLF CLUB

ABN 93 423 499 875

NOTICE OF ANNUAL GENERAL MEETING

**Notice is hereby given that the Annual General Meeting of the Griffith Golf Club Co-operative Society Limited will be held on a date to be confirmed in the Clubhouse.
Meeting will commence at 7.00pm.**

AGENDA

- **Opening**
- **Attendance**
- **Minutes of the 2019 AGM**
- **Business Arising**
- **Reports**
- **Special Resolution**

That the Rule 60G “No person shall be eligible to be elected to the office of President beyond a third

(3rd) consecutive term” be removed from the Griffith Golf Club Rules.

Moved: John Dalton

Seconded: Craig Barrington

- **Election of Directors**
- **Appointment of Auditors**
- **Honorariums**
- **General Business**

Wayne Moat
Secretary/Manager

President's Report

I'm pleased to report that 2019 was a year of consolidation, with the Board continuing to be positive and constructive in the decisions and directions we have taken over the past year.

Encouraging ground has been made towards uniting the Vets and Ladies committees to work with the Board so as to create a stronger and highly efficient leadership group that will re-structure our direction through a more defined and achievable Strategic Plan.

Membership of the Club remains solid and continues to improve with now over 50 junior members.

The 2019 financial report shows a loss of \$79,738 and as Geoffrey Smith our treasurer will explain, this is just \$8,442 worse than last financial year. If we take into account that we have removed the Ladies Balance of \$18,700 from our Financial Report; purchased a second hand Verdidrill for \$6,000; invested \$6,000 for a professional Grant's application writer for a new Course watering system; paid \$6,550 in lease repayments for a new Toro 7000D mower; purchased 11 new sign frames and signage costing \$7,350; wore the brunt of a \$12,000 poker machine payout at Christmas, this result would indicate that 2019 was a marked improvement on previous year. I expect this trend to continue in 2020.

The Board is confident of the Club's future and we continue to invest in our confidence. The decision to engage a professional Grants writer was twofold. Initially, to take the pressure off Michael Hedditch and Tony McBride, who have made an excellent and have spent many hours preparing applications for various Grants for the Club and secondly to deliver for us a more professional and achievable Grant application. Unfortunately, this year, Grant preferences were given to the devastated Bush Fire affected areas. The Board's decision to purchase a new fairway mower was based on the conclusion that lease repayments would be far less than the current running costs of repairs for the aged mower and the cost of the Verdidrill would negate itself in three years.

I am pleased to boast that we have secured 23 new sponsors for our course signs. This will redeem an extra \$11,500 in revenue this year. We intend to erect a further 11 signs around the Course to accommodate continuing sponsor interest. The potential revenue from course signs will be well in excess of \$33,000.

Sponsors have also been secured for the four par 3 holes for Saturdays Monthly Medal and we thank David Tallentire for sponsoring "Hole in One" on competition days, each to the value of a \$500 voucher redeemable at Tallented Tires.

Sponsors were also forthcoming, supporting our first ever Corporate Day in November with 24 sponsored teams competing on the day. This was a positive and rewarding outcome for the Club.

I congratulate the Vets committee on their continued success in hosting the Vets Week of Golf. This event has now secured its own reputation and continues to be extremely popular and rewarding.

This year the Club complimented the event with a Pasta Night at the Club on the Wednesday night and this was very well received by our visitors and members. The Club also hosted the Foodies Market in November which attracted over 3800 people.

Members would have noticed the numerous improvements on the course including new garbage bins, courtesy of Brad Hardwick. Improvements do not happen without the

dedicated effort of the solid group of volunteers and members that the Club is fortunate to have. A huge thank you to our vets who continue to support the Club with funds for the replacement of sprinkler heads and for their initiative in instigating improvements to the course which this year saw the removal of the trees at the Pro-Shop and concreting of the machinery shed. Both the Vet's and the Ladies contributed towards the cost of the concrete for these projects. A special thanks to John Brennick for his leadership in both these projects. Chris Lanza and the team at Yoogali Engineering have generously erected the new awning adjacent the Pro-Shop with Albert Donadel and the boys from Yoogali Concrete, along with Craig Barrington and his team, for preparing for and laying the concrete. Andrew Oates is another quiet achiever, who goes un-noticed giving his time attending to our watering requirements. We thank Andrew for his solid support.

I wish to thank our Secretary/Manager, Wayne Moat, for his support, dedication and tireless commitment in his role. Wayne is a very loyal and committed manager who spends countless unnoticed hours working behind the scene in all areas of the club.

Once again, I acknowledge and congratulate our Course Superintendent Jason Magoci and his support, Mat Hallam, for continuing to present Griffith with a spectacular Golf Course regardless of the tough climatic conditions our region has had to endure.

Thank you to Kristie and our Professional, James Lethlean, for their commitment and support given to Wayne in helping with golf club events, functions and promoting the Club. James has embraced junior members coaching clinics which has inspired Junior membership.

John Bortolazzo, continues his dedicated support for the Griffith Golf Club through his articles in the Area News and on our local FM radio station, 2MIA. I thank him for his continued enthusiasm.

To our Lady Golfers and Vets committees and the solid core of passionate volunteers that give their time to help around the course and with special events. Without your ongoing support and commitment, it would not be possible to stage these successful events. A huge Thank You.

On behalf of the Board of Directors and our members, I humbly thank all our sponsors for their commitment in supporting the Griffith Golf Club. Without this continued support we cannot go forward. It is very much acknowledged and appreciated.

Finally, I wish to thank my fellow directors who have been diligent and committed in their roles in striving to drive the Club forward. In particular, I thank those directors that have gone beyond their roles to achieve for the Club. Great work team.

I would like to close with a plea to members to become more involved in the Club by offering your expertise, be it management, marketing, technology, social media or sponsorship though course signage or a Saturday competition event. Your support is welcome and appreciated.

Thank You

Robin Salvestro
(President)

Treasurer's Report

President Robin, fellow board members, members and staff.

I present to you my Treasurer's Report for the year ended 31/12/2019.

1) Matter arising from the Annual General Meeting held 2019.

Revaluation of our Land and Club premises. Local firm MIA Valuers were engaged and provided us with a currently dated (26/09/2019) Certificate of Valuation. Our Balance sheet has been amended accordingly.

2) Banking Facilities.

a) Westpac Bank holds a 1st Registered Mortgage over the Clubhouse and the parcel of land on which it sits which is used to secure 2 overdraft facility limits:-

b) \$20,000.00 on what is known as the Club Bank Account. This facility was put in place in November 2000.

c) \$50,000.00 on what is known as the Pro Shop Bank Account. This facility was put in place in March 2016 at / or about the time the Club took back control of the Pro-Shop.

d) Both bank accounts have operated within agreed arrangements except for a few minor dollar exceptions.

3) Equipment Leases / loans for the club ute, golf carts and course machinery.

Have all operated within agreed arrangements and are current at the date of this report.

4) Trade Creditors

Concerted efforts have continued to keep our Trade Creditor Ageing within 60 days.

5) Accrued Holiday Leave (AHL) entitlements.

As at 31/12/2019 our 5 staff had 961.03 hours of holiday leave accrued being a slight improvement on last year. The bulk of this is for Wayne who has 456.04 hours accrued. Our aim remains to reduce accrued hours to 800 hours or less within the next 12 months.

6) The Balance Sheet

a) Total Assets equal \$1,830,861 and Total Liabilities equal \$370,675.00 resulting in a net asset position (ie:- surplus of assets over liabilities) of \$1,460,186.00.

b) The surplus has increased significantly over last year due mainly to the re-valuation of the Club's land and buildings.

c) Current Assets equal \$60,330.00 and Current Liabilities equal \$266,131.00 resulting in an EXCESS of current liabilities over current assets of \$205,081.00. Applied effort will continue to reduce the excess by reducing our trade creditors (ageing) and our staff Accrued Holiday Leave entitlements.

9) The Pro Shop

The pro shop continues to trade profitably and contributed a net profit of \$31,302.76 to our Club. (MYOB system)

10) The Profit and Loss

Our Club continues to trade at a loss and this year was no different with an Operating Loss of \$79,738.00 recorded for the 12 months to 31/12/2019.

Note that after deduction of income item "profit on sale of non-current assets " this result

was just \$8,442.00 worse than last year.

Special Items of Expenditure - Verdi Drain; Irrigation Grant Application ; Course Signs; Lease Payments; Poker machine Payout.

I wish to thank all members , our staff led by the dedicated Wayne Moat, the small but growing band of regular volunteers, the Veteran Golfers and Lady Golfers for their support and donations and lastly our active Board of Directors led enthusiastically by President Robin Salvestro.

In closing I thank all members for the honour and privledge to have been your Club Treasurer for this last year.

Geoffrey Smith
Treasurer

**GRIFFITH GOLF CLUB
CO-OPERATIVE SOCIETY**

ABN 93 423 499 875

FINANCIAL REPORT

FOR THE YEAR ENDED
31 DECEMBER 2019

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

ABN 93 423 499 875

CONTENTS

	Page No.
Directors' Report	1
Directors' Declaration.....	5
Auditor's Independence Declaration	6
Independent Auditor's Report	7
Statement of Comprehensive Income.....	10
Statement of Financial Position.....	11
Statement of Changes in Equity.....	12
Statement of Cash Flows	13
Notes to the Financial Statements	14

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
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DIRECTORS' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2019

Your directors present their report on the co-operative for the financial year ended 31 December 2019.

DIRECTORS

The names of the directors in office at anytime during or since the end of the year are:

Robin Salvestro	Shane Gaffey	
Craig Barrington	John Dalton	
Geoffrey Smith	Gary Hartnett	(resigned 21/05/2019)
Elizabeth Graham	Brett Jones	(appointed 21/05/2019)
Tony McBride		

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

INFORMATION ON DIRECTORS

In accordance with Section 300(10) of the Corporations Act particulars of the qualifications, experience and special responsibilities of the co-operative's directors are as follows:

DIRECTOR	QUALIFICATIONS AND EXPERIENCE	SPECIAL RESPONSIBILITIES
Robin Salvestro	Business owner Director 1 year	Club president
Craig Barrington	Business owner Director 3 years	Vice president
Geoffrey Smith	Retired Director 1 year	Treasurer
John Dalton	Real estate salesman Director 1 year	Club Captain
Elizabeth Graham	Retired Director 4 years	Director
Tony McBride	Retired Director 1 year	Director
Shane Gaffey	Landfill Operator Director 1 year	Director
Brett Jones	Chief Executive Officer Director <1 year	Director

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

ABN 93 423 499 875

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

No Director has or has had an interest in a contract or a proposed contract with the co-operative, which is required to be declared in accordance with the *Corporations Act 2001*.

MEETINGS OF DIRECTORS	ELIGIBLE	PRESENT	APOLOGY
Robin Salvestro	11	11	0
Craig Barrington	11	7	4
Geoffrey Smith	11	10	1
Elizabeth Graham	11	10	1
Tony McBride	11	10	1
Shane Gaffey	11	10	1
John Dalton	11	10	1
Gary Hartnett	4	4	0
Brett Jones	7	6	1

During the financial year there were 12 monthly meetings and 1 special meeting.

OPERATING RESULTS

The net loss of the co-operative for the financial year after providing for income tax amounted to **\$79,738**.

REVIEW OF OPERATIONS

A review of the operations of the co-operative during the financial year and the results of those operations are as follows:

INCOME	2019	2018
Club house trading sales	260,937	276,014
Club house cost of sales	151,099	164,152
Club house profit	109,838	111,862
Pro shop trading sales	240,598	240,942
Pro shop cost of sales	152,262	144,189
Pro shop profit	88,335	96,753
Poker machine income	14,204	25,541
Green fees	195,138	202,290
Member subscriptions	132,391	134,985
Pro-Am profit	8,561	6,789
Other income	75,105	227,379
Total income	623,573	802,448
Less: expenses	703,311	696,171
Net profit before income tax	(79,738)	106,277
Income tax expense	-	-
Net profit after income tax	(79,738)	106,277

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

PRINCIPAL ACTIVITIES

The principal activities of the co-operative during the course of the year were Golf Course and Club Rooms. In 2016 the Club also commenced operating the Pro Shop.

SIGNIFICANT CHANGE IN STATE OF AFFAIRS

No significant change in the nature of these activities occurred during the financial year.

AFTER BALANCE DATE EVENTS

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the co-operative, the results of those operations, or the state of affairs of the co-operative in future financial years.

FUTURE DEVELOPMENTS AND RESULTS

The Board is in the process of applying for government grants to upgrade the watering system and refurbish the Clubhouse.

ENVIRONMENTAL ISSUES

The co-operative's operations are not regulated by any significant environmental regulation under the law of the Commonwealth or of the State.

OPTIONS

No options over issued shares or interests in the co-operative were granted during or since the end of the financial year and there were no options outstanding at the date of this report.

DIRECTORS' BENEFITS

No director has received or has become entitled to receive, during or since the financial year, a benefit because of a contract made by the co-operative or related body corporate with a director, a firm which a director is a member or an entity in which a director has a substantial financial interest.

This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors shown in the co-operative's accounts, or the fixed salary of a full-time employee of the co-operative or related body corporate.

INDEMNIFYING OFFICER OR AUDITOR

No indemnities have been given or agreed to be given or insurance premiums paid or agreed to be paid, during or since the end of the financial year, to any person who is or has been an officer auditor of the company.

PROCEEDINGS ON BEHALF OF CO-OPERATIVE

No person has applied for leave of Court to bring proceedings on behalf of the co-operative or intervene in any proceedings to which the co-operative is a party for the purpose of taking responsibility on behalf of the co-operative for all or any part of those proceedings. The co-operative was not a party to any such proceedings during the year.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

DIRECTORS' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2019

AUDITOR'S INDEPENDENCE DECLARATION

The auditor's independence declaration for the year ended 31 December 2019 has been received and can be found on page 7 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director



Robin Salvestro

Director



Geoffrey Smith

Dated at Griffith this *15* day of *May* 2020

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

DIRECTORS' DECLARATION
FOR THE YEAR ENDED 31 DECEMBER 2019

In accordance with a resolution of the directors of Griffith Golf Club Co-Operative Society, the directors declare that:

1. The financial statements and notes, as set out in pages 10 to 24 are in accordance with the Corporations Act 2001 and:
 - (a) comply with Accounting Standards and the Co-operatives (Adoption of National Law) Act 2012 and the Co-operatives National Regulations; and
 - (b) give a true and fair view of the financial position as at 31 December 2019 and of the performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financials statements.
2. In the directors' opinion there are reasonable grounds to believe that the co-operative will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director



Robin Salvestro

Director



Geoffrey Smith

Dated at Griffith this 15 day of May 2020

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

**AUDITOR'S INDEPENDENCE DECLARATION UNDER
SECTION 307C OF THE CORPORATIONS ACT 2001**

**TO THE DIRECTORS OF
GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY**

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2019 there have been no contraventions of:

- (i) the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.



John P Keenan CPA
Registered Company Auditor 156228

PINNACLEHPC PTY LTD
135 Yambil Street Griffith NSW 2680

Dated at Griffith this *15* day of *May* 2020

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY ABN 93 423 499 875

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

Report on the Audit of the Financial Report

Opinion

I have audited the financial report of Griffith Golf Club Co-operative Society (the co-operative), which comprises the statement of financial position as at 31 December 2019, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In my opinion, the accompanying financial report of Griffith Golf Club Co-operative Society is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the co-operative's financial position as at 31 December 2019 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of my report. I am independent of the co-operative in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the

I confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of Griffith Golf Club Co-operative Society, would be in the same terms if given to the directors as at the time of this auditor's report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matter

I draw attention to the statement of financial position which indicates current liabilities exceed current assets by \$205,801. This is a concern as the cash position is non-existent with the only cash available being that in the long service leave term deposit. The co-operative needs to arrange facilities with the bank to meet short-term liabilities and/or arrangements with suppliers. An alternative is to sell further water entitlements to fund short-term liabilities. If losses continue, I have doubt about the entity's ability to continue as a going concern.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the co-operative's annual report for the year ended 31 December 2019, but does not include the financial report and my auditor's report thereon. My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the co-operative are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the co-operative's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the co-operative or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the co-operative's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the co-operative's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause The co-operative to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the co-operative to express an opinion on the financial report. I am responsible for the direction, supervision and performance of the audit. I remain solely responsible for my audit opinion.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any deficiencies in internal control that I identify during my audit.



John P Keenan CPA
Registered Auditor 156228

PINNACLEHPC PTY LTD

Dated at Griffith this 15 day of May 2020

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019 \$	2018 \$
Revenue	2	1,086,337	1,261,282
Employee benefits expense	3	(264,759)	(251,319)
Depreciation and amortisation expenses	3	(58,272)	(58,828)
Finance costs	3	(8,381)	(8,187)
Other expenses	3	<u>(834,663)</u>	<u>(836,671)</u>
Profit (loss) before income tax expense		(79,738)	106,277
Income tax expense		<u>-</u>	<u>-</u>
Net profit (loss) for the year		<u><u>(79,738)</u></u>	<u><u>106,277</u></u>
Other comprehensive income		<u>-</u>	<u>-</u>
Total comprehensive income for the year		<u><u>(79,738)</u></u>	<u><u>106,277</u></u>
Profit attributable to the members of the entity		<u>(79,738)</u>	<u>106,277</u>
Total comprehensive income attributable to the members of the entity		<u><u>(79,738)</u></u>	<u><u>106,277</u></u>

The accompanying notes form part of these financial statements.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2019

	Note	2019 \$	2018 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	(2,758)	49,535
Trade and other receivables	5	6,609	9,520
Inventories	6	54,019	52,276
Other current assets	7	2,461	1,092
TOTAL CURRENT ASSETS		60,330	112,423
NON-CURRENT ASSETS			
Property, plant and equipment	8	1,064,613	642,087
Intangibles	9	705,919	639,754
TOTAL NON-CURRENT ASSETS		1,770,531	1,281,841
TOTAL ASSETS		1,830,861	1,394,264
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	10	121,718	104,009
Borrowings	11	43,057	27,259
Provisions	12	101,357	86,981
TOTAL CURRENT LIABILITIES		266,131	218,249
NON-CURRENT LIABILITIES			
Trade and other payables	10	20,374	20,374
Borrowings	11	84,171	37,396
Provisions	12	-	9,291
TOTAL NON-CURRENT LIABILITIES		104,545	67,062
TOTAL LIABILITIES		370,675	285,310
NET ASSETS		1,460,186	1,108,953
EQUITY			
Reserves		934,899	485,230
Retained profits		525,287	623,723
TOTAL EQUITY		1,460,186	1,108,953

The accompanying notes form part of these financial statements.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
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STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2019

	Retained Earnings	Asset Revaluation Reserve	Total
Note	\$	\$	\$
Balance at 1 January 2018	519,730	-	519,730
Profit (loss) attributable to the member of the company	106,277	-	106,277
Recognition of water entitlements	-	396,000	396,000
Revaluation of water entitlements	-	89,230	89,230
Dividend paid or provided for	-		-
Adjustment to previous year	14(a) (2,284)		(2,284)
Balance at 31 December 2018	<u>623,723</u>	<u>485,230</u>	<u>1,108,953</u>
Balance at 1 January 2019	623,723	485,230	1,108,953
Profit (loss) attributable to the member of the company	(79,738)	-	(79,738)
Revaluation of water entitlements	-	66,500	66,500
Revaluation of land and buildings	-	383,169	383,169
Adjustments to retained earnings	14(b) (18,698)		(18,698)
Balance at 31 December 2019	<u>525,287</u>	<u>934,899</u>	<u>1,460,186</u>

The accompanying notes form part of these financial statements.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019 \$	2018 \$
Cash flows from operating activities			
Receipts from customers		1,083,779	1,087,623
Interest received		424	531
Payments to suppliers and employees		(1,075,898)	(1,069,407)
Interest and other costs of finance paid		(8,381)	(8,187)
Repayment of ladies members account	14(b)	(18,698)	-
Net cash provided by operating activities		(18,774)	10,561
Cash flows from investing activities			
Payments for property, plant and equipment		(100,674)	(172,025)
Proceeds from sale of property, plant and equipment		4,545	60,000
Net cash used in investing activities		(96,129)	(112,025)
Cash flows from financing activities			
Proceeds of borrowings		84,505	-
Repayment of borrowings		(18,696)	(17,331)
Net cash used in financing activities		65,809	(17,331)
Net increase/ (decrease) in cash held		(49,094)	(2,224)
Cash at beginning of financial year	4	40,971	43,196
Cash at end of financial year	4	(8,124)	40,971

The accompanying notes form part of these financial statements.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

The financial statements cover Griffith Golf Club Co-Operative Society as an individual entity, incorporated and domiciled in Australia. Griffith Golf Club Co-Operative Society is a company limited by guarantee.

The financial statements were authorised for issue on2020 by the directors of the company

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Corporations Act 2001. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Revenue

Revenue from the sale of goods is recognised upon delivery of goods to customers.

Donations and bequests are recognised when revenue is received.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax (GST).

(b) Inventories on Hand

Inventories are measured at the lower of cost and net realisable value. Inventories acquired at no cost or for nominal consideration are measured at the current replacement cost as at the date of acquisition.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, any accumulated depreciation and any impairment losses.

Freehold Property

Freehold land and buildings are shown at their fair value based on periodic valuations by external independent valuers, less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

Any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Freehold land and buildings that have been contributed at no cost or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Plant and Equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(e) for details of impairment).

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss in the financial period in which they are incurred.

Plant and equipment that have been contributed for no cost or for nominal cost are recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Land and Buildings	2.5% - 20.0%
Plant and Machinery	5.0% - 40.0%

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

the ownership of the asset but not the legal ownership are transferred to the entity, are classified as finance leases.

Finance leases are capitalised, recognising an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(d) Leases

Leases of property, plant and equipment, where substantially all the risks and benefits incidental to the ownership of the asset but not the legal ownership are transferred to the entity, are classified as finance leases.

Finance leases are capitalised, recognising an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values.

Leased assets are depreciated on a straight-line basis over their estimated useful lives where it is likely that the entity will obtain ownership of the asset. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight-line basis over the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

(e) Impairment of Assets

At the end of each reporting period, the entity reviews the carrying value of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell it and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable value is recognised in profit or loss. Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where the assets are not held primarily for their ability to generate net cash inflows - that is, they are specialised assets held for continuing use of their service capacity - the recoverable amounts are expected to be materially the same as the fair value.

Where it is not possible to estimate the recoverable amount of an asset, the entity estimates the recoverable amount of the cash-generating unit to which the class of assets belongs.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation reserve for that same class of asset.

(f) Intangible Assets Other than Goodwill

Water Rights and Licences

Water rights and licences held by the co-operative are classified as intangible assets. There is a sophisticated and well regulated market network which provides daily prices of the permanent licences and annual allocations. The co-operative revalues the water licences each half year in accordance with prevailing market prices at balance date.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(g) Employee Benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

Other long-term employee provisions

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service.

The company's obligations for long-term employee benefits are presented as non-current employee provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(h) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

(i) Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from customers for goods sold in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

(j) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

(k) Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(l) Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONT)

(m) Comparative Figures

Where required by Accounting Standards comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When an entity applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements, a statement of financial position as at the beginning of the earliest comparative period must be disclosed.

(n) Accounts Payable and Other Payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(o) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
		\$	\$
2 REVENUE AND OTHER INCOME			
Sales revenue:			
Sale of goods		501,534	516,956
Other revenue:			
Commissions received		4,920	6,382
Government subsidies		1,607	1,413
Rebates		7,775	7,698
Grant income		-	3,794
Interest received		424	531
Insurance recoveries		4,800	-
Subscriptions & nominations		132,391	134,985
Affiliation fees		13,297	15,063
Equipment hire		58,580	53,609
Poker machine trading		14,204	25,541
Donations/sponsors		29,385	19,664
Corporate day		23,628	-
Sporting income/raffles		3,195	9,344
Holden scramble income		1,669	1,695
Caltex 5 income		19,920	13,357
Green fees		195,138	202,290
Convenience fee		10,548	6,291
Sundry income		2,729	4,319
Catering & socials		1,974	2,247
Pro Am income		45,491	39,514
Competition fees		8,583	24,564
Profit on sale of non-current assets		4,545	172,025
Total revenue from ordinary activities		1,086,337	1,261,282
3 PROFIT FROM ORDINARY ACTIVITIES			
Profit from ordinary activities before income tax has been determined after:			
Expenses:			
Administration		531,302	528,330
Cost of goods sold		303,361	308,341
Other expenses		834,663	836,671
Employee costs		264,759	251,319
Finance costs		8,381	8,187
Depreciation & amortisation		58,272	58,828
Total expenses from ordinary activities		1,166,075	1,155,005

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
		\$	\$
4 CASH AND CASH EQUIVALENTS			
Cash on hand		8,250	8,250
Trading account		(10,044)	(7,450)
Pro shop account		(45,829)	(33,051)
Lady members account		-	18,699
Cash management account		765	581
ATM account		1,390	1,319
Keno account		1,107	1,137
Term deposit - long service leave reserve		41,603	60,050
		<u>(2,758)</u>	<u>49,535</u>
Reconciliation of Cash:			
Cash		(2,758)	49,535
Business credit card		(5,366)	(8,564)
		<u>(8,124)</u>	<u>40,971</u>
5 TRADE AND OTHER RECEIVABLES			
CURRENT			
Trade debtors		6,609	9,520
		<u>6,609</u>	<u>9,520</u>
6 INVENTORIES			
CURRENT			
At cost:			
Finished goods at cost		54,019	52,276
		<u>54,019</u>	<u>52,276</u>
7 OTHER ASSETS			
CURRENT			
Prepaid expenses		2,461	1,092
		<u>2,461</u>	<u>1,092</u>

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
		\$	\$
8 PROPERTY, PLANT AND EQUIPMENT			
Freehold land - at cost		52,692	52,692
Freehold land - revaluation		147,308	-
		200,000	52,692
Land and buildings - at cost		337,344	339,997
Land and buildings - revaluation		62,656	
Less accumulated depreciation		(3,107)	(174,196)
		396,893	165,801
Total land and buildings		596,893	218,493
Plant and equipment		1,147,489	1,038,165
Less accumulated depreciation		(882,774)	(832,445)
		264,715	205,720
Watering system		623,484	623,484
Less accumulated depreciation		(420,961)	(406,413)
		202,523	217,071
Poker machines		135,753	160,341
Less accumulated depreciation		(135,271)	(159,537)
		482	804
Total plant and equipment		467,720	423,594
Total property, plant and equipment		1,064,613	642,087

(a) Asset revaluations

The freehold land and buildings were independently valued on 30 June 2019 by John Carbone at MIA Valuers Pty Ltd. The valuation was based on the fair value less cost to sell. The critical assumptions adopted in determining the valuation included the location of the land and buildings, the current demand for land and buildings in the area and recent sales data for similar properties.

9 INTANGIBLE ASSETS

Prepaid borrowing costs		419	754
Water entitlements - 30 mgls high security		249,000	177,000
Water entitlements - 220 mgls general security		456,500	462,000
		705,919	639,754
		705,919	639,754

GRIFFITH GOLF CLUB CO-OPERATIVE SOCIETY
ABN 93 423 499 875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019	2018
		\$	\$
10 TRADE AND OTHER PAYABLES			
CURRENT			
Other creditors		17,295	33,965
Trade creditors		83,347	62,020
Accruals		2,607	1,920
Goods and services tax		(8,632)	(6,374)
Prepaid income		2,250	2,750
Members 19th hole		24,852	9,730
		121,718	104,009
NON-CURRENT			
Members capital		1,145	1,145
Debentures		19,229	19,229
		20,374	20,374
11 BORROWINGS			
CURRENT			
Business card		5,366	8,564
Equipment loan		37,691	18,695
		43,057	27,259
NON-CURRENT			
Equipment loan		84,171	37,396
		84,171	37,396
12 PROVISIONS			
Provision for holiday pay		38,716	37,093
Provision for long service leave		62,641	59,179
		101,357	96,272
Analysis of Total Provisions			
Current		101,357	86,981
Non-current		-	9,291
		101,357	96,272
13 CO-OPERATIVE DETAILS			
The registered office and principal place of business of the co-operative is:			
Griffith Golf Club Co-Operative Society			
Remembrance Drive			
Griffith NSW 2680			
14 ADJUSTMENTS TO PREVIOUS YEAR			
(a) Adjustment to previous figures after completion of audit.			
(b) The ladies members account was removed from the Co-operative's financial report during the year after a motion was passed by the committee.			

